



# It's Not All About Lift-and-Shift!

## Modernize Oracle EBS, Build a Cloud Roadmap

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**Prepared by:**

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Apps Associates

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# Introduction - Speaker



ORACLE  
ACE Associate




Kai Glittenberg

Practice Manager IMS and Cloud Services

- >12 years of experience in Oracle technologies
- Working for Apps Associates since 2009
- Many years of experience as an Apps DBA




# Apps Associates Overview




**Founded in 2002, principals from Oracle Consulting Services**  
Headquarters n Action, MA



**295 Active Clients**  
Across the US, Europe and APAC




**Locations**  
US, Europe, India



**980 + Total WW Employees**  
>200 Employees with 5 & 10-year tenure



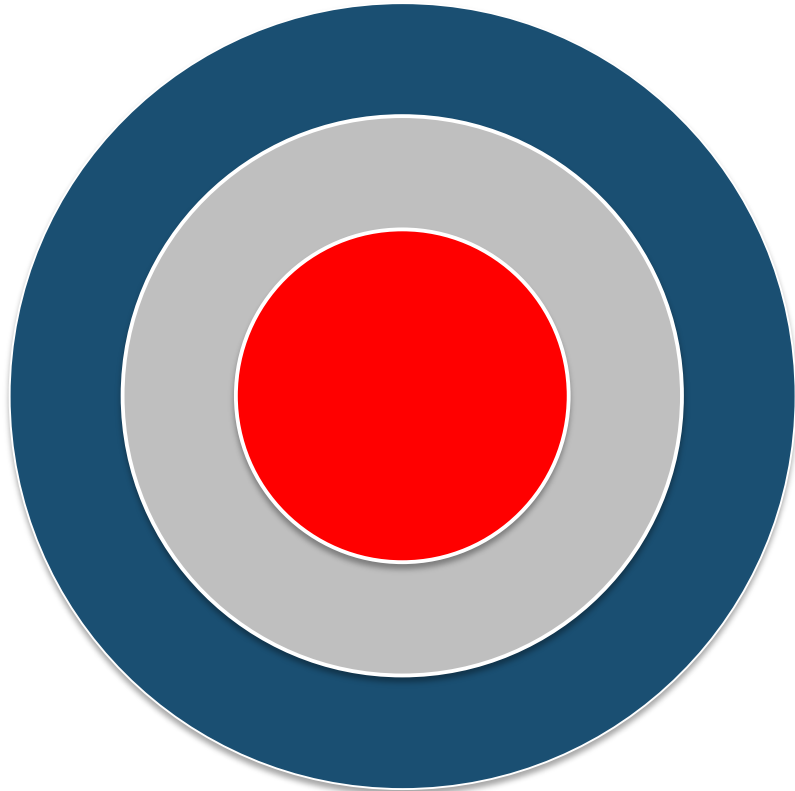
**Cloud Experts**  
Recognized as „Oracle to Cloud“  
600+ Oracle Cloud Migrations  
900+ Cloud Certifications



**Areas of Specialization**  
Business Application  
Analytics | Integration | Cloud Services  
Application & Infrastructure Managed Services



# Three Objectives for presentation



- Understand Options for an Oracle EBS Roadmap
- Get an idea how to create an individual Oracle EBS Roadmap
- Explain importance of an Integration Strategy

# Agenda

- Motivation
- Find your future-state-roadmap
- Modernization options
- Cloud Migration – Roadblocks, Pitfalls, Myths
- Big Picture – Importance of Integration
- Conclusion
- Q & A

A bright sun with rays shining in a clear blue sky with some white clouds at the bottom.

**Motivation**

# Motivation

- Digital Transformation is the key to a successful future proof IT landscape
  - Key driving factor
  - COVID even catalyzed transformation
- Modernization of key legacy systems became crucial
- Future-Proof your Oracle EBS
- Important to have a Cloud Strategy

A bright sun with rays shining in a clear blue sky with some white clouds at the bottom.

# Future-State-Roadmap



# Find your Future-State-Roadmap

- Business are individual – so is your future-state Roadmap! Every customer's journey is different.
- There is no one set path – you need to pick the course that supports your business now and into the future.
- You need to understand the given options!
- Have a vision – create a plan out of it.

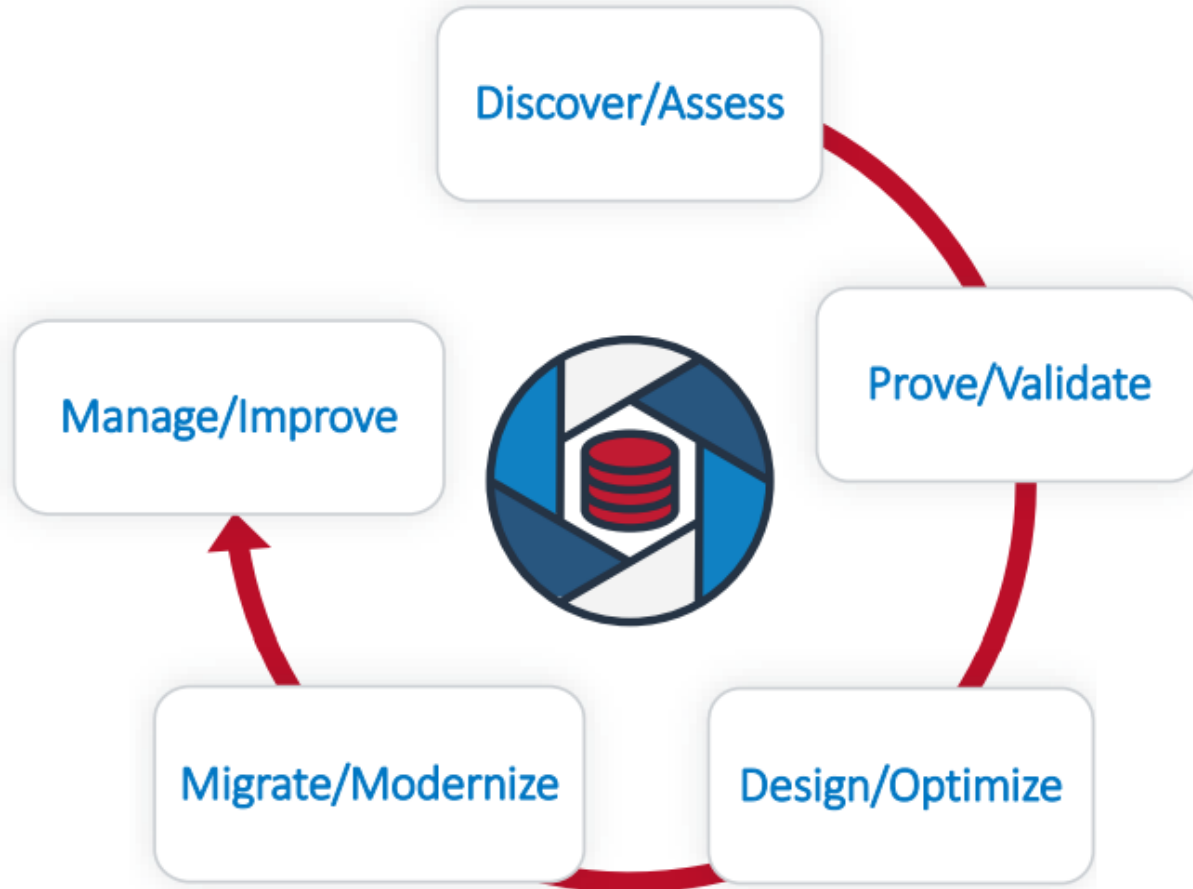
**Finally: Think Big! Think Long-Term! Multi-Phase Roadmap**  
**It's Not all About “Lift and Shift”**

Reduced TCO

Lower Administrative Overhead

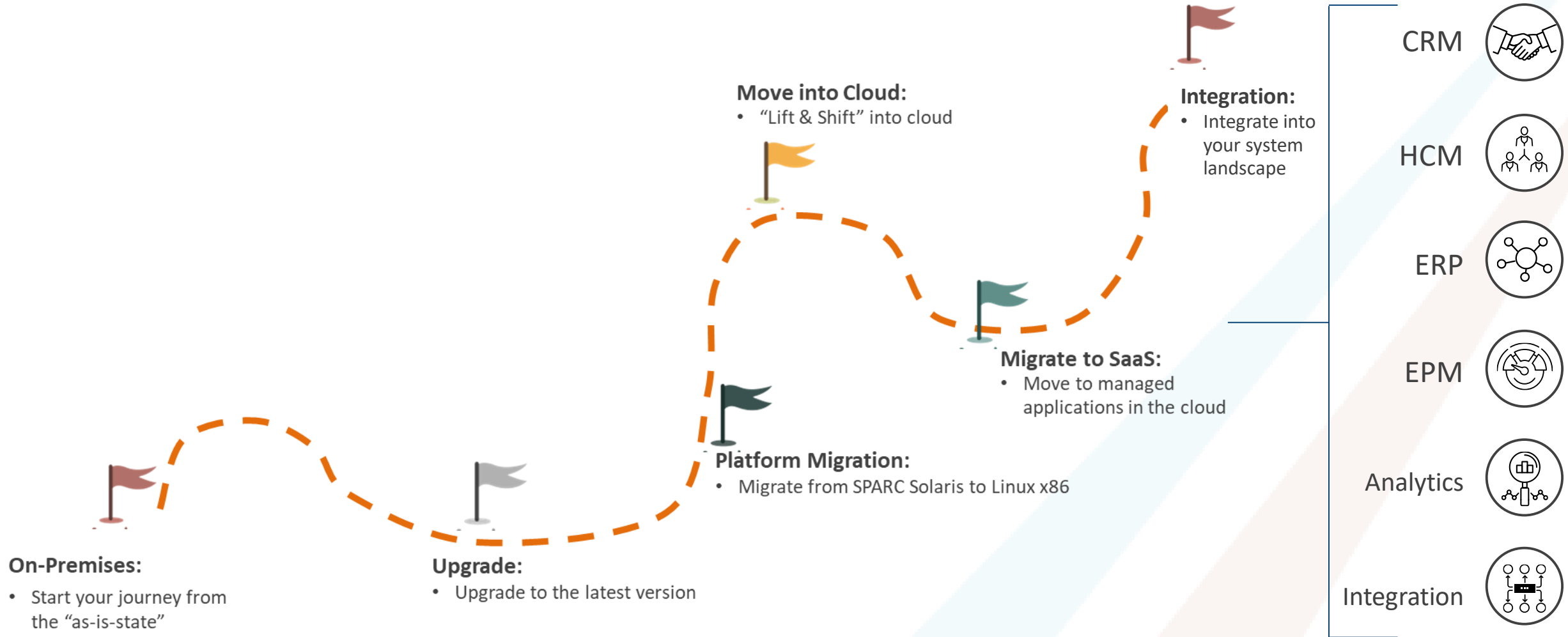
Shift IT Spend → Drive Innovation,  
Financial Performance, Customer Outcomes

# Find your Future-State-Roadmap

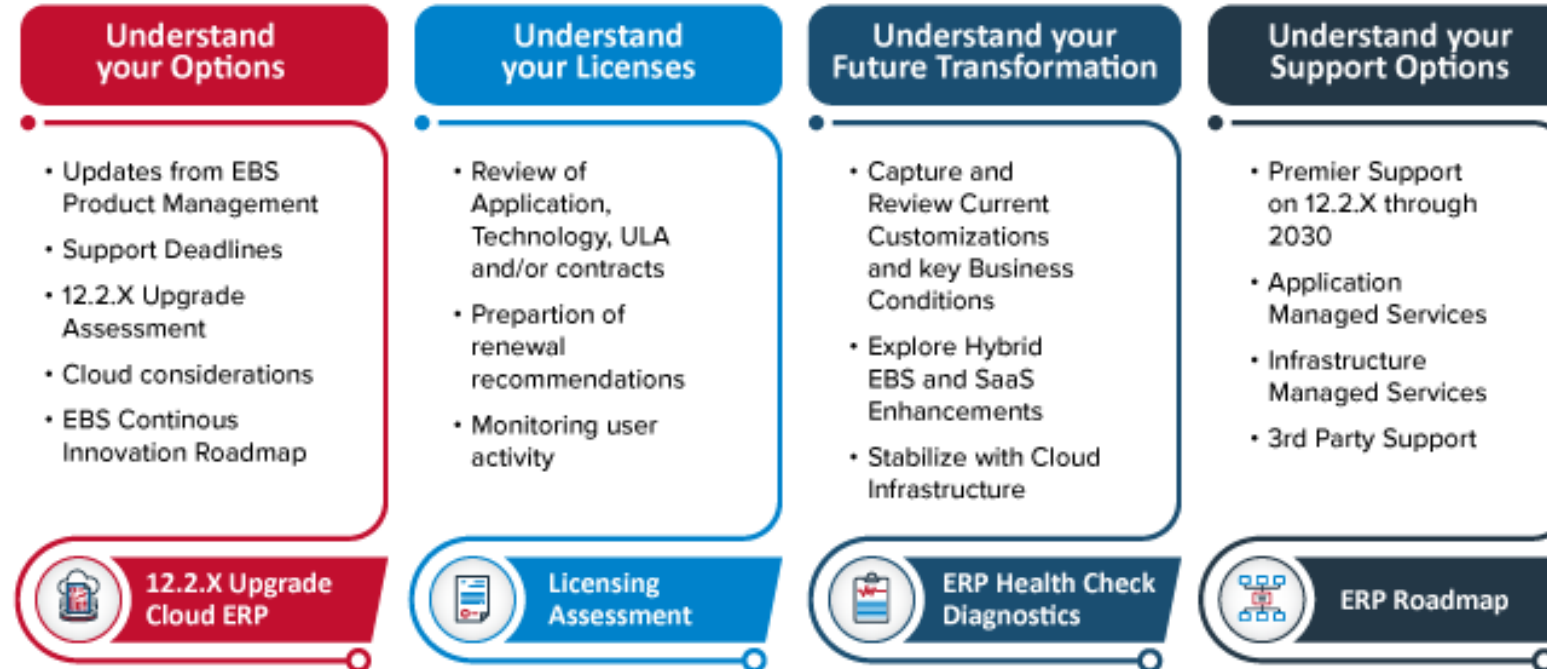


How to create a plan from a vision?  
– On-Going Multi Phase Process

# Sample Future-State-Roadmap



# Find your Future-State-Roadmap



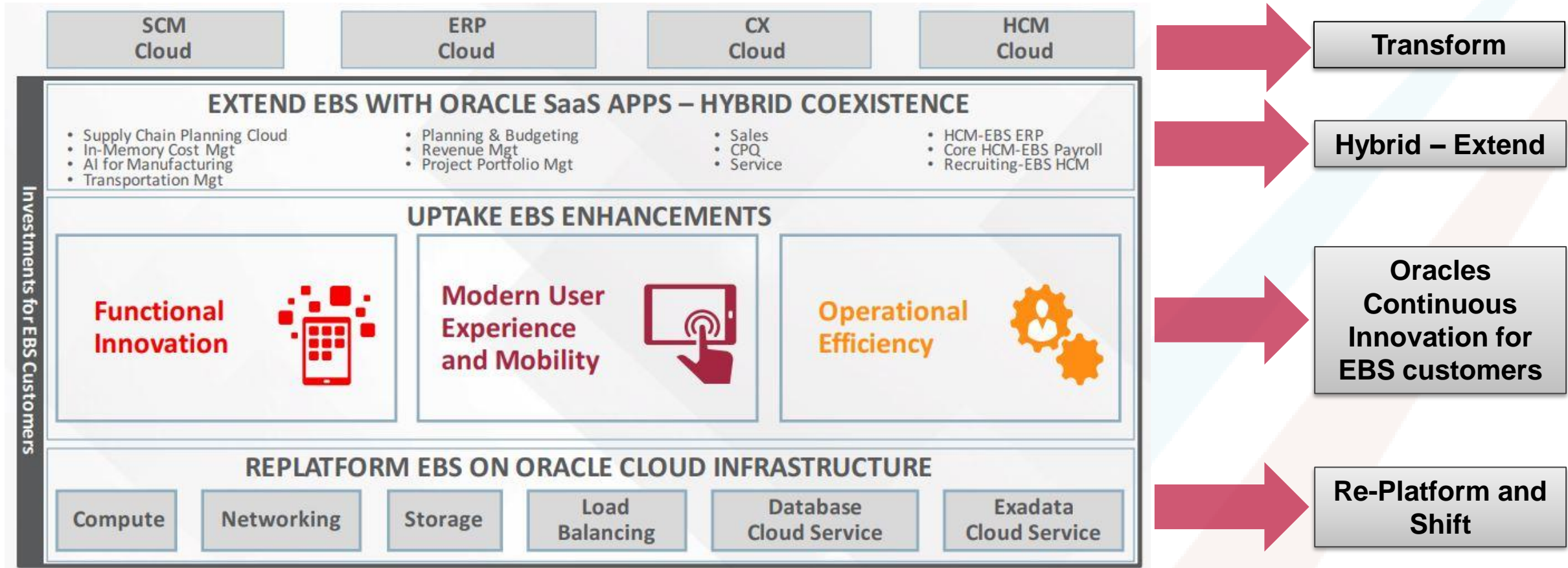
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# Modernization options

# Modernization Options

- Understand, evaluate and consider all given options
- Understand options of Oracle EBS
  - On-Prem, IaaS, PaaS
  - Upgrade to 12.2.x – Continuous innovation Release
- Understand future Transformation options
  - SaaS
  - Hybrid → Extend with SaaS
- Understand your “as-is-state”
  - Old Oracle EBS Release? 11i, 12.0.x, 12.1.x → Upgrade Paths
  - Support Timelines
  - Licensing

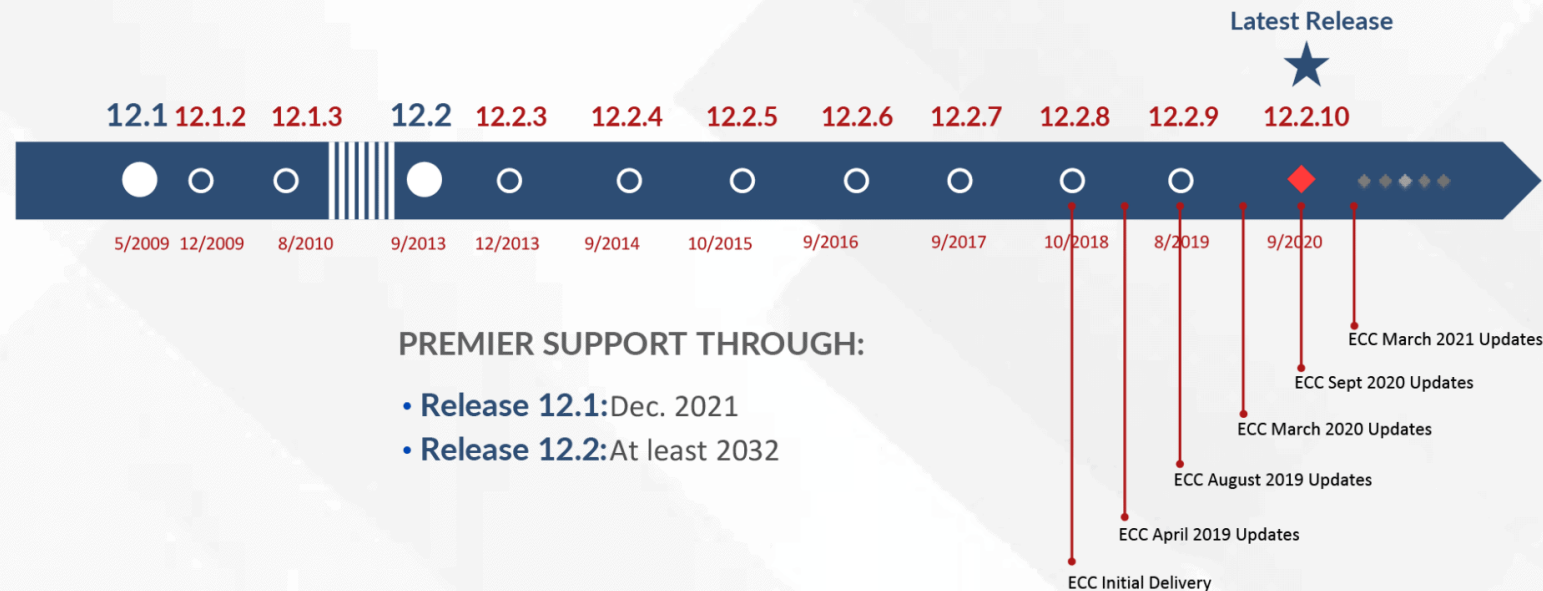
# 12.2.x – Continuous Innovation Release



# Modernization Options – Continuous Innovation

## Oracle E - Business Suite Release Roadmap

Continued Investment & Support for Years to Come



- Just Upgrade!
- Latest release is Continuous Innovation Release with long-term support (2032)



# Modernization Options – Re-platform & Shift

- Migrate to Linux
  - Modernize to Linux x86 for compatibility
- Shift to Public Cloud (IaaS / PaaS)
  - AWS
  - OCI
  - Azure
- AWS and Azure are “Authorized Cloud Environments”
  - GCP is not! (at least not yet)



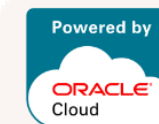
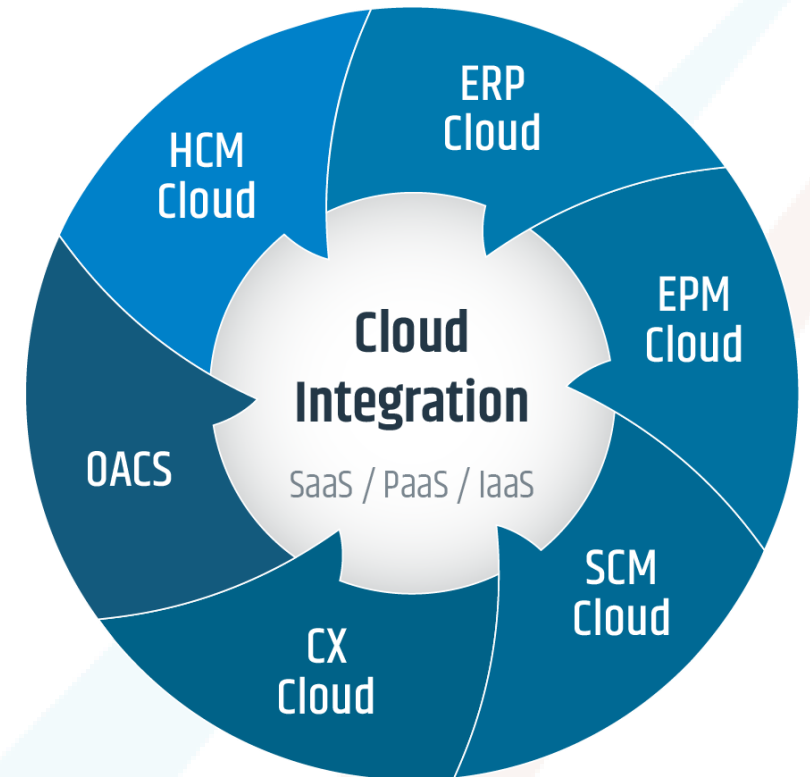
# Modernization Options – Hybrid / Extend

Extend your Oracle EBS with SaaS Services

E-Business Suite and HCM Cloud	E-Business Suite and ERP/SCM Cloud	E-Business Suite and CX Cloud
<ol style="list-style-type: none"> <li>1. EBS ERP to Oracle HCM Cloud</li> <li>2. EBS Payroll with Oracle HCM Cloud</li> <li>3. EBS HCM to Oracle Taleo Cloud</li> <li>4. EBS HCM to Oracle Talent Management Cloud</li> </ol>	<p>ERP</p> <ol style="list-style-type: none"> <li>1. Planning &amp; Budgeting Cloud</li> <li>2. Revenue Management Cloud</li> <li>3. Expense Cloud</li> <li>4. Procurement /Sourcing Cloud</li> <li>5. Procure-to-Pay Cloud (Indirect Proc)</li> <li>6. Project Portfolio Management Cloud</li> <li>7. Primavera Project Mgt Cloud to EBS Projects</li> </ol> <p>SCM</p> <ol style="list-style-type: none"> <li>8. Supply Chain Planning Cloud</li> <li>9. In-Memory Cost Management Cloud</li> <li>10. AI for Manufacturing Cloud</li> <li>11. IoT Asset Monitoring Cloud</li> <li>12. IoT Production Monitoring Cloud</li> <li>13. Transportation Management (OTM) Cloud</li> <li>14. Global Trade Management (GTM) Cloud</li> <li>15. PLM Cloud to EBS Item Master</li> </ol>	<ol style="list-style-type: none"> <li>1. CPQ Cloud to EBS Order Fulfillment</li> <li>2. Sales Cloud with EBS Quoting</li> <li>3. Service Cloud (RightNow) to EBS Field Service</li> <li>4. Field Service Management (TOA) Cloud</li> <li>5. Order Mgt Cloud to EBS Order Fulfillment</li> <li>6. EBS ERP to Oracle CX Cloud</li> </ol>

# Modernization Options – Transform

- Transform to SaaS → Oracle Cloud ERP
- Huge Transformation Process
- Integration Strategy is important
- End User Change Management becomes crucial
- Customizations
  - How to deal with?
  - Software Processes can't be customized like in an On-Prem installation



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# **Cloud Migration – Roadblocks, Pitfalls, Myths**

# Cloud Migration – Roadblocks, Pitfalls, Myths



## • Licensing Myths

– My Licenses are not valid when I move to a third-party cloud vendor!

**BUSTED**

- Unless there is a specific clause in your contract prohibiting cloud migration, your contract has no bearing on your cloud strategy. We've yet to see a contract with this provision.
- Oracle acknowledged in a [2017 policy statement](#) that companies can run Oracle applications in a third-party private or public cloud environment.

– My Licensing costs are doubling when moving to a third-party cloud vendor!

**BUSTED**

- Amazon EC2 and RDS - count two vCPUs as equivalent to one Oracle Processor license
- Microsoft Azure – count two vCPUs as equivalent to one Oracle Processor license
- [2017 policy statement](#)

– My Licenses acquired under an ULA are not valid when moving to third-party cloud vendor!

**BUSTED**

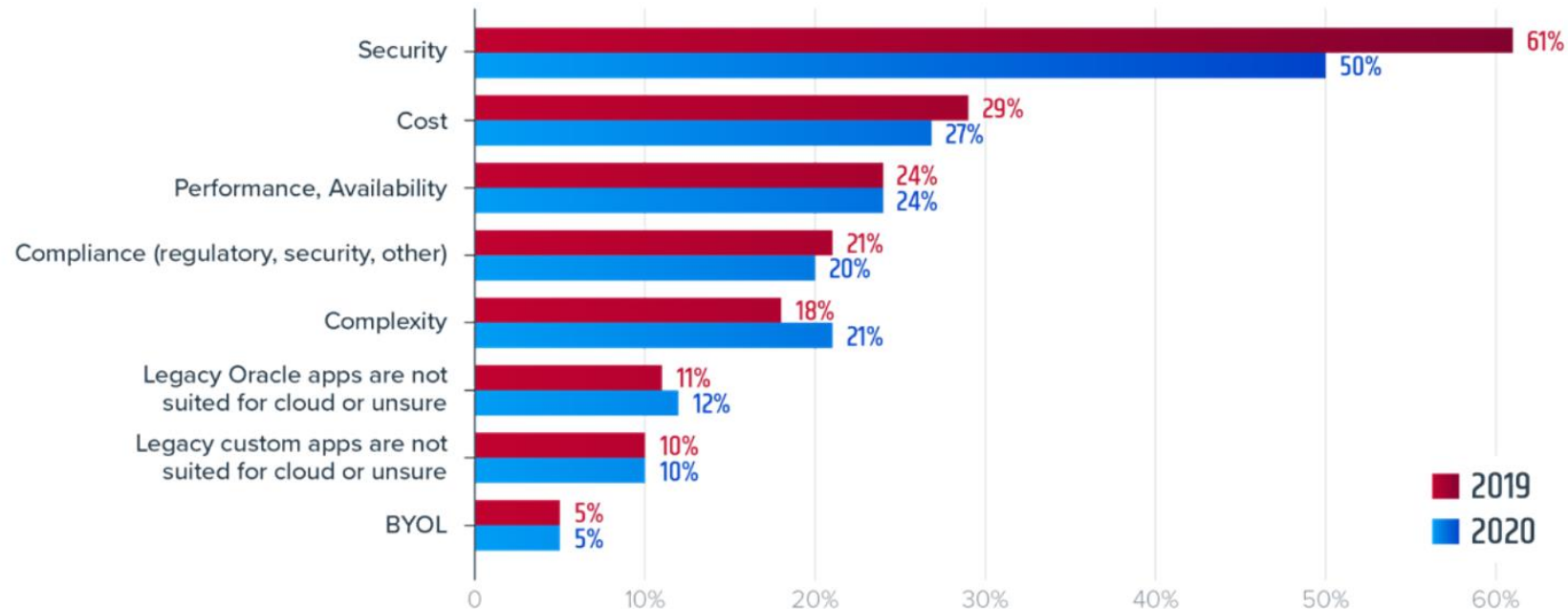
- Licenses acquired under unlimited license agreements (ULAs) may be used in Authorized Cloud Environments
- [2017 policy statement](#)

# Cloud Migration – Roadblocks, Pitfalls, Myths



## Roadblock Security

► When it comes to moving to the cloud, what is your biggest concern?



# Cloud Migration – Roadblocks, Pitfalls, Myths

## Roadblock Security

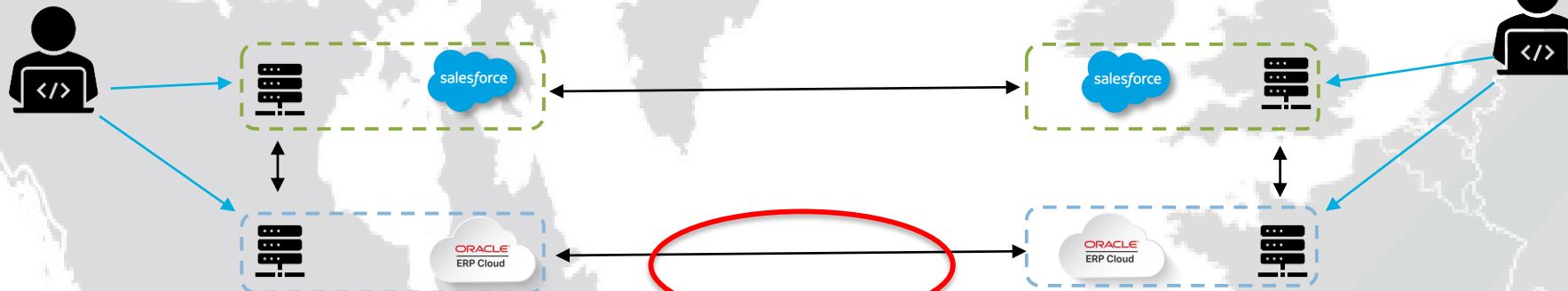
- Develop a Risk Mitigation Strategy
  - A greater ***depth of knowledge and preparation*** to address cybersecurity risks can help fuel cloud migration efforts!
    - Cloud can be a risk mitigator
    - Cloud can help ensure minimal IT downtime
    - IT was able to manage the immediate shift to remote workforce demands caused by the COVID-19 pandemic with minimal change or disruption
    - Cloud platforms provide built-in business continuity, remote support, and maintenance
    - Cloud platforms provide built-in business continuity, remote support, and maintenance
    - The business perspective on the cloud is overwhelmingly positive



# Cloud Migration – Pitfall Architecture - Global

NORTH AMERICA

EUROPE



Almost double  
operating cost

• No automatic background Sync  
• Custom *Integration / Sync* needed

• Local Installations  
• User latencies and bandwidths local



# Cloud Migration – Pitfall Architecture - Global

NORTH AMERICA



EUROPE



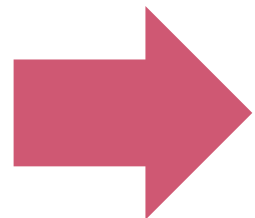
FastConnect

Recommended by  
Oracle

- Single Global Instance
- User latencies and bandwidths become global

# Cloud Migration – Pitfall Architecture - Local

- Sample:
  - Latency: Cologne → Frankfurt ~8ms
  - Latency: Local DC Cologne ~0.1ms
- What if a Satellite system is querying 1000 rows of data?
  - Latency 8ms → 8sec.
  - Latency 0.1ms → 1sec.



**Consider satellite systems when shifting to Cloud**

**Simple SQL\*Plus showcase**

```

Arraysize default 15:
  500 Rows selected.
  Execution Time: 00:00:11.57 secs
  Peaks like 16 secs +
  35 SQL*Net roundtrips to/from client
Arraysize optimized 1000:
  500 Rows selected.
  Execution Time: 00:00:03.49
  Stable execution timings
  2 SQL*Net roundtrips to/from client
Arraysize JDBC default 10:
  500 Rows selected.
  Execution Time: 00:00:14.91
  Peaks like 20 secs +
  51 SQL*Net roundtrips to/from client
  
```

# Cloud Migration – Pitfalls

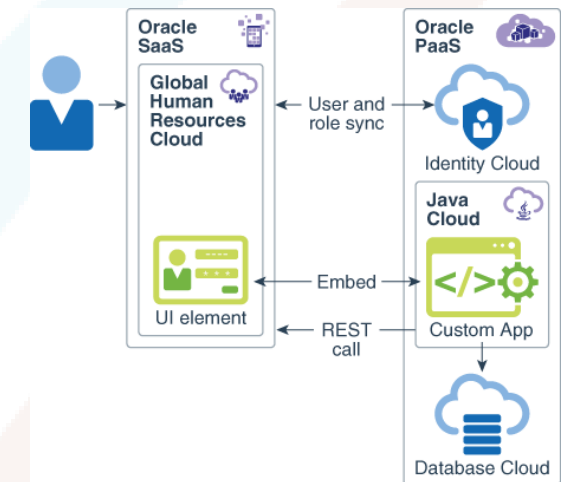
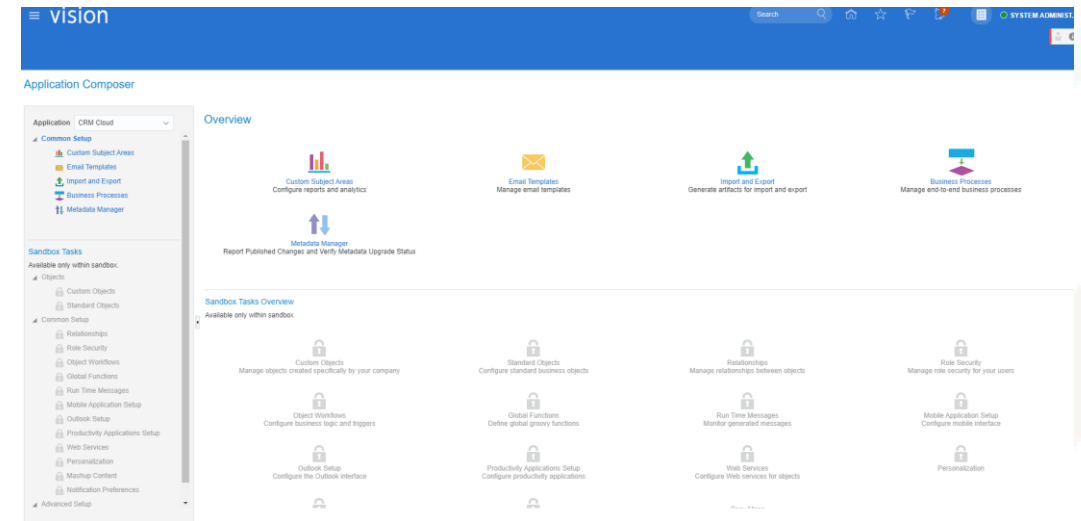
## Transform to SaaS – Pitfall Customizations

Can I still customize the software? Yes and No!

- Process for customizing completely different approach

### Extend SaaS Approach:

- Customizations in the System
  - Sandboxes
  - Application Composer
  - Page Composer
- Custom Extensions
  - Extend with PaaS (Java Cloud Service, APEX, ..)
- Custom Processes outside of the System (API Driven **Integration**)



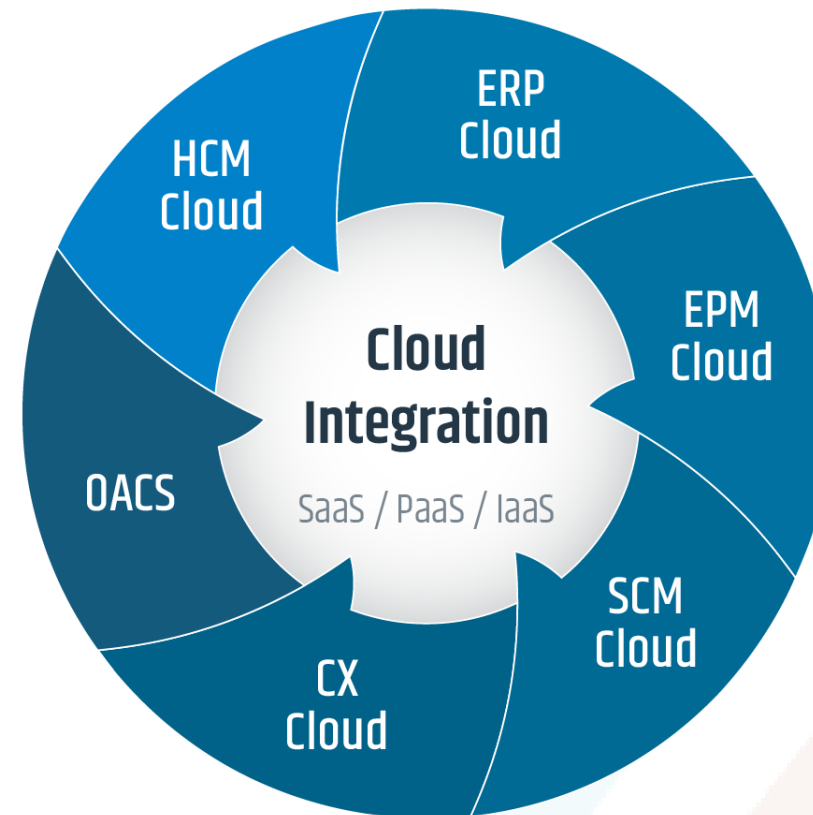
## Focus on End-User Change Management not on CEMLIs!



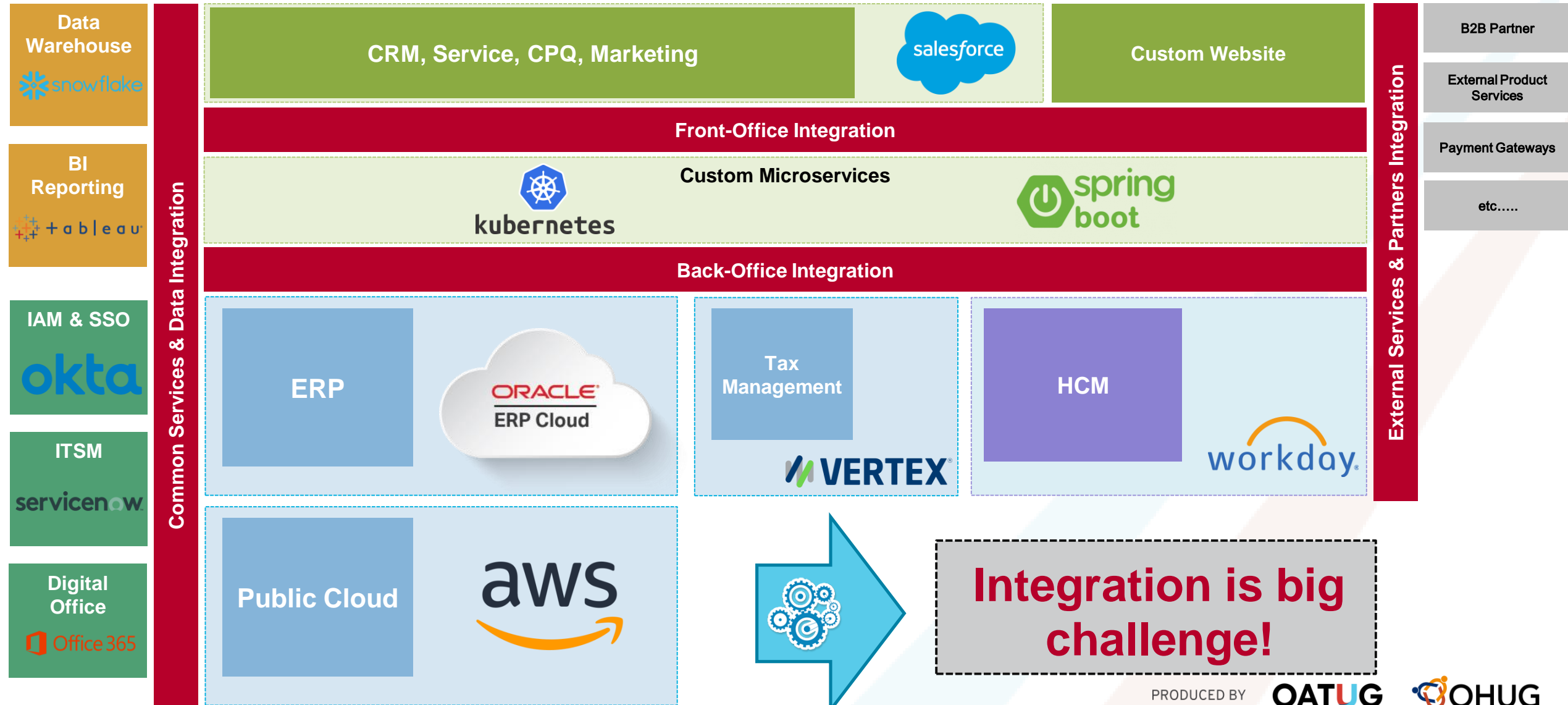
# **Big Picture – Importance of Integration**

# Big Picture

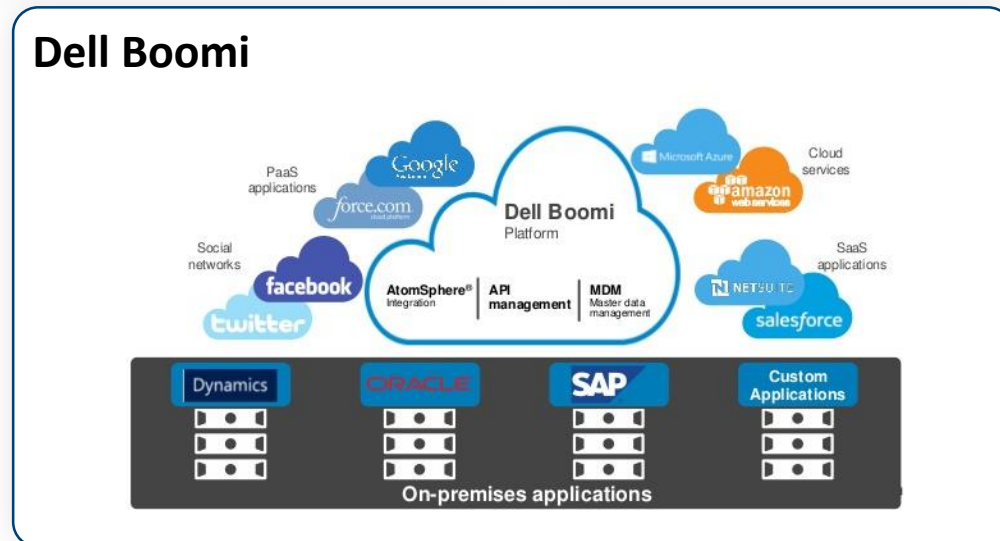
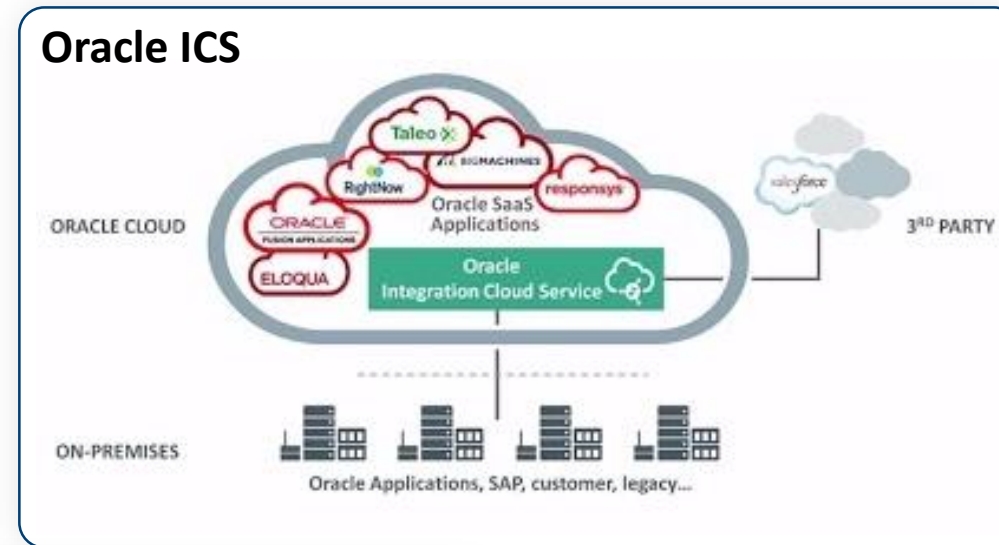
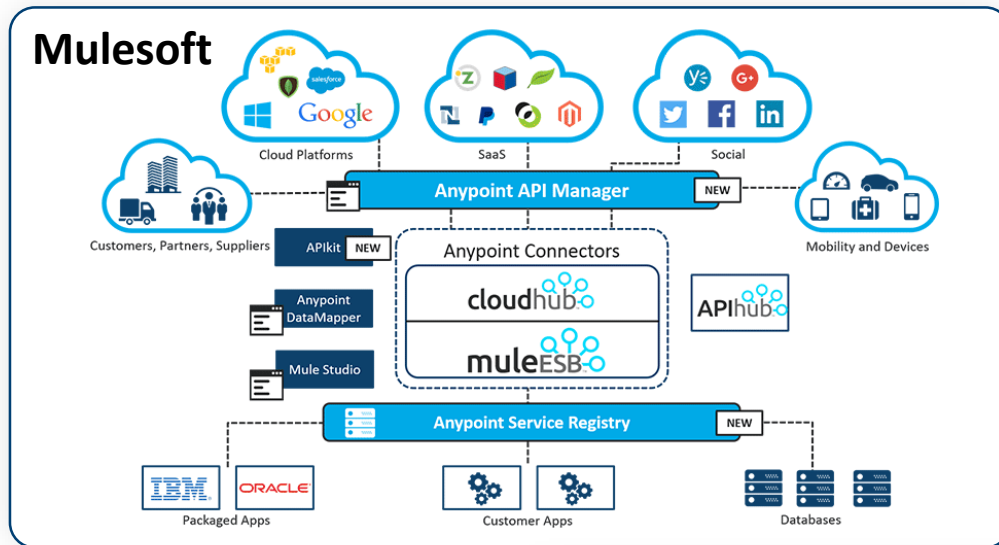
- Think Big! Think Long-Term!
- Best of Breed Approach
- Heterogenous landscape



# Big Bicture – Sample Architecture



# Big Picture – Integration Strategy



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# **Our Proven Approach**

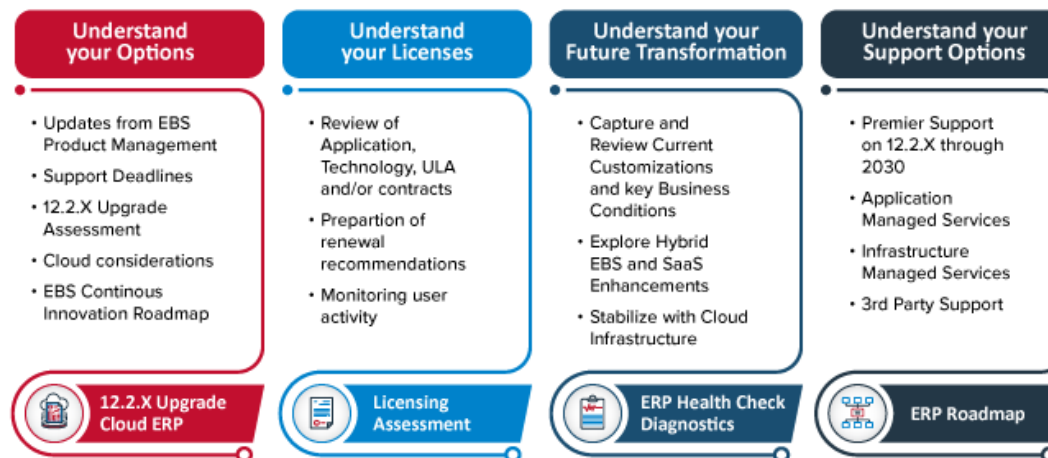
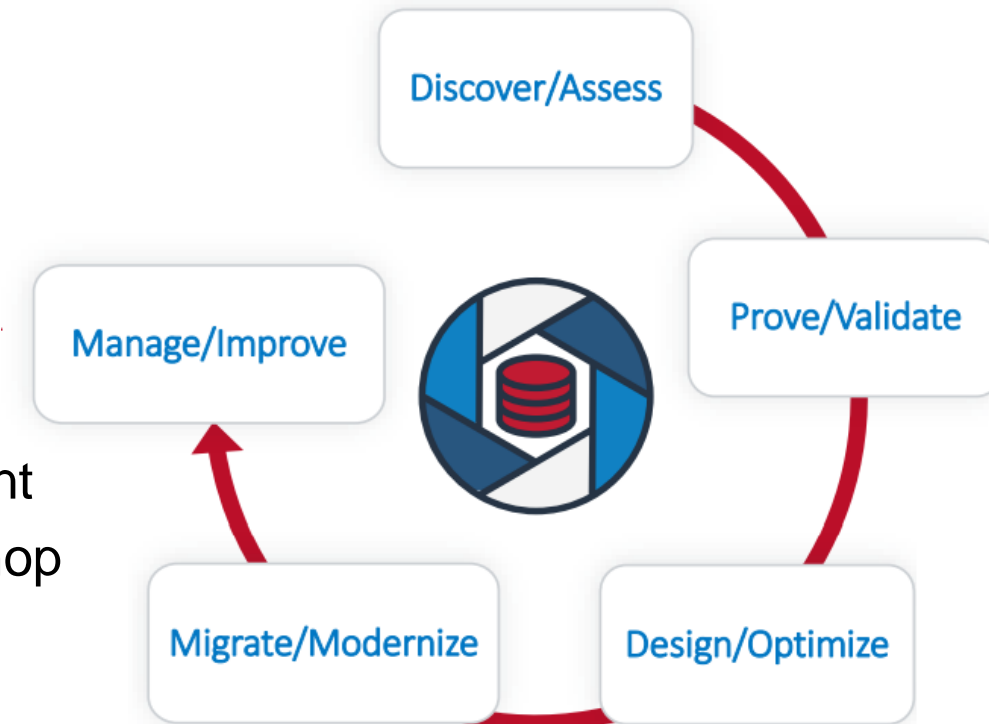


# Our Proven Approach – Building a Roadmap

## Workshops! Personalized Workshops!

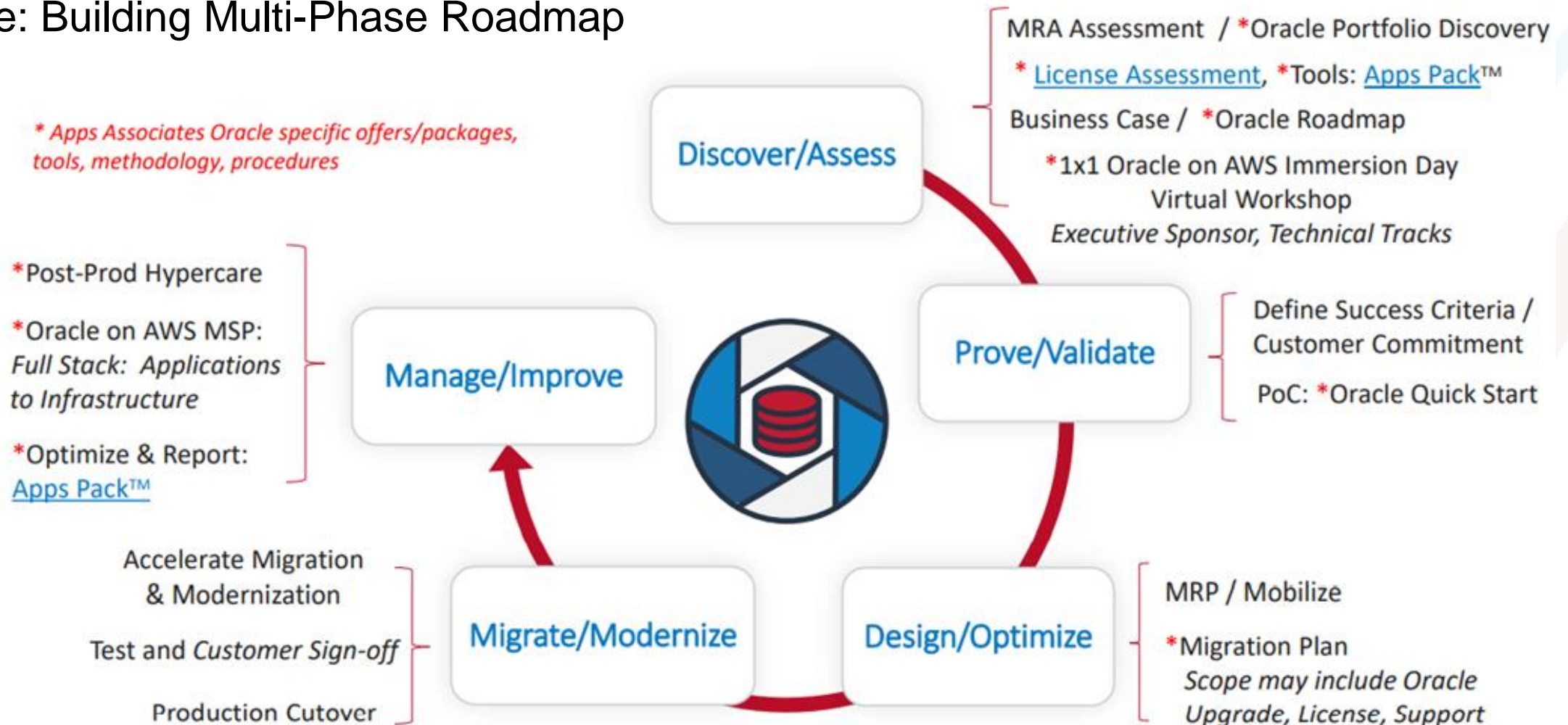
*Remember.* Every customer’s journey is different.

- EBS Future State Analysis Workshop
- Data Platform Modernization and Cloud Migration Workshop
- Oracle BI to Cloud Migration Workshop and Assessment
- Build Your Hyperion to EPM Cloud Roadmap – Workshop

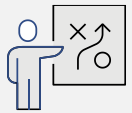


# Our Proven Approach – Building a Roadmap

## Sample: Building Multi-Phase Roadmap

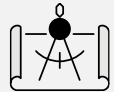


# Our Proven Approach – Building a Roadmap



## APPROACH: CONSULTANT

Finance & Business minded consulting that understand the technology and align to your needs



## METHODOLOGY: AGILE

Team and Solution based methodology that 3x as effective (42% vs. 14%).



## FOCUS: PROCESS IMPROVEMENT

By providing better options and focusing on process improvement drastically increases the value of the tool



## GO-LIVE: END USER CHANGE MANAGEMENT

A solutions based focused on strategy, technology, and end user adoption separates failure from success

VS.



## APPROACH: PLUMBER

Techie focused on application build with limited finance or business knowledge or focus



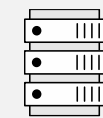
## METHODOLOGY: WATERFALL

Task focused methodology that has a history of challenges (57% vs 49%) & failure (29% vs. 9%)



## FOCUS: AUTOMATE EXISTING

Replicating current process limitations with a single option while implementing a future technology



## GO-LIVE: APPLICATION

Application and build focused check-off that does not create a Finance owned tool

**30%**

of New Business is based on **failed** or **struggling** implementations done by competitors

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**Conclusion**

# Conclusion

- Business are individual – so is your future-state Roadmap! Every customer's journey is different.
- There is no one set path – you need to pick the course that supports your business now and into the future.
- There are a couple of options to build an individual Best-Of-Breed Roadmap choosing the most mature cloud vendors and products
- Integration Strategy important factor



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